



Analyst & investor presentation  
**Q2 2023 results**

swisscom

03 August 2023



# Agenda



## Introduction

Louis Schmid, Head of Investor Relations



## 1 Highlights

Christoph Aeschlimann, CEO



## 2 Business review

Christoph Aeschlimann, CEO



## 3 Financial results

Eugen Stermetz, CFO



## Q&A



## Appendix



# Highlights





# Q2 achievements

Another successful quarter



1) World Finance magazine

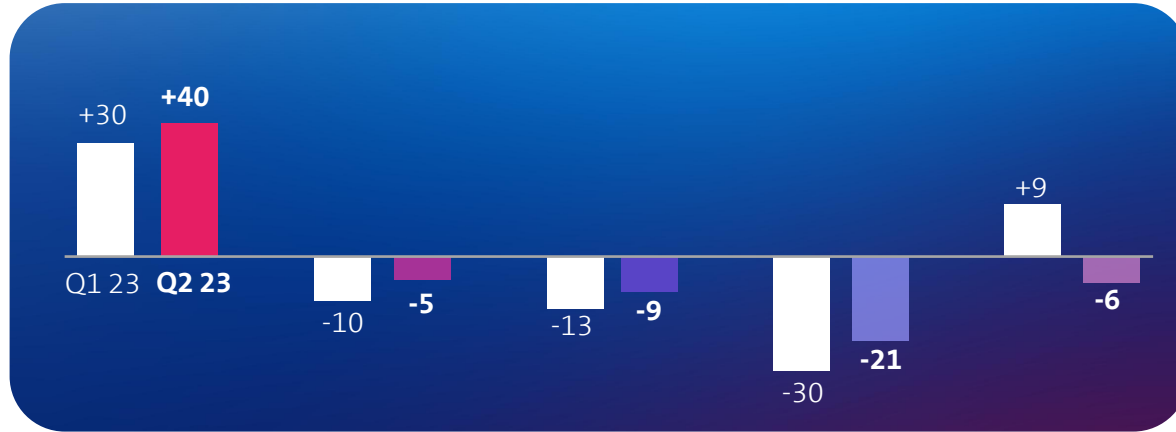


# Q2 market performance

Satisfying with growing mobile and broadly stable fixed RGU base in Switzerland and Italy

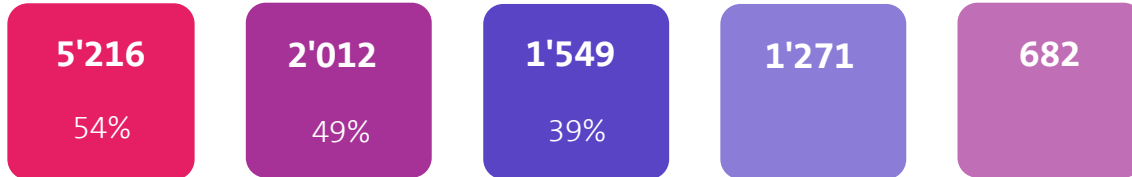
## Swisscom Switzerland

Net adds reported in k

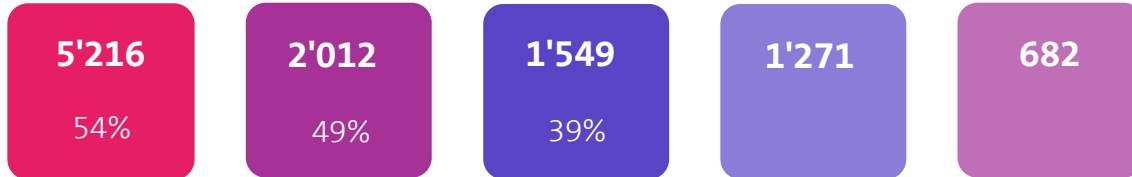


Postpaid Broadband TV Fixed voice Wholesale

RGUs in k

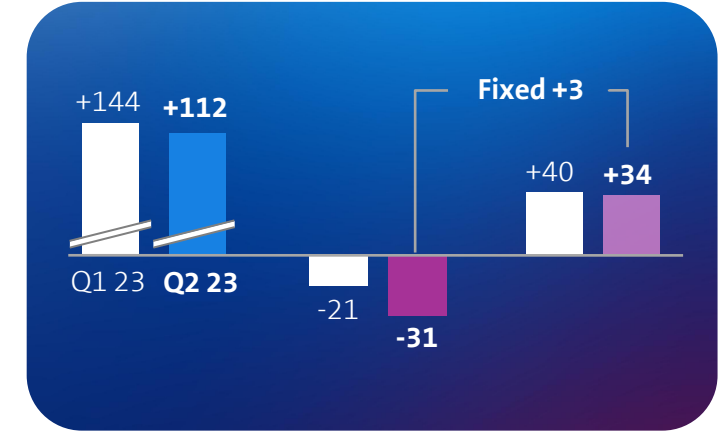


Market share<sup>1</sup>



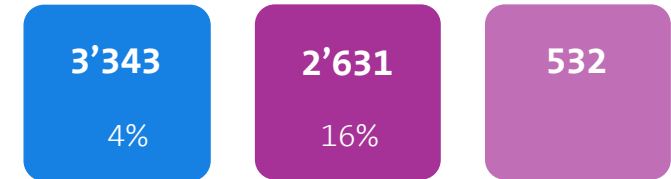
## Fastweb

Net adds reported in k

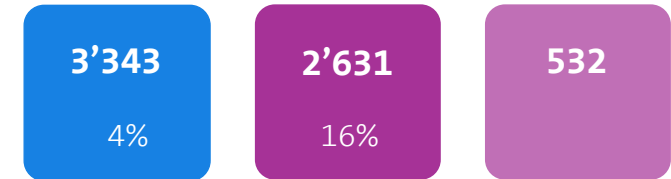


Mobile Broadband Wholesale

RGUs in k



Market share<sup>1</sup>



1) As per 31.03.2023



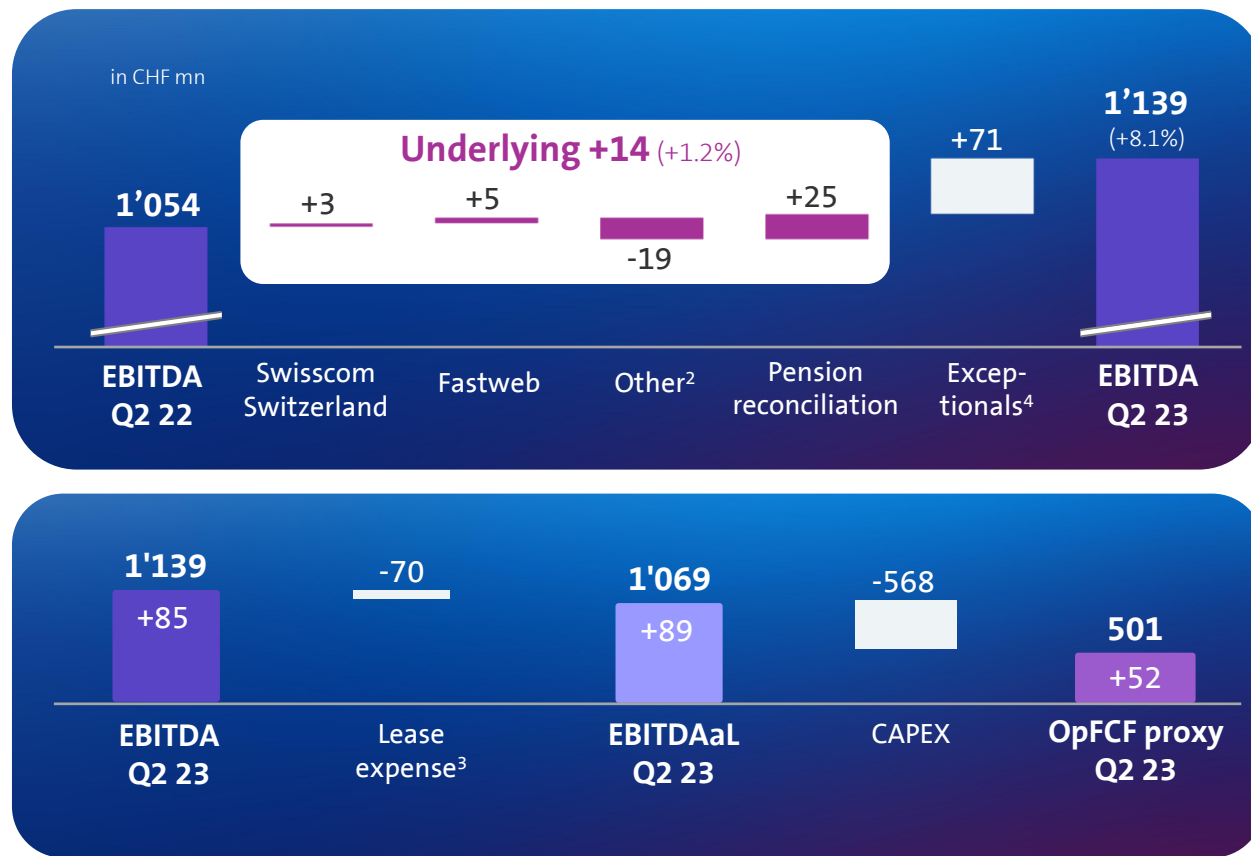
# Q2 financial performance

## Positive EBITDA development

### Overview of key financials

in CHF mn	Q2 2023	H1 2023
<b>Revenue</b>	<b>2'703</b> (-0.4% YOY)	<b>5'450</b> (-0.3% YOY)
<b>EBITDA</b>	<b>1'139</b> (+8.1% YOY)	<b>2'303</b> (+5.1% YOY)
<b>Net income</b>	<b>406</b> (+20.1% YOY)	<b>848</b> (+8.0% YOY)
<b>CAPEX</b>	<b>568</b> (+7.0% YOY)	<b>1'113</b> (+5.7% YOY)
<b>Net debt <sup>1</sup></b>		<b>8'108</b> (-5.0% YOY)

### EBITDA and OpFCF proxy development



1) Including lease liabilities of CHF 1'891mn, net debt w/o lease liabilities: CHF 6'217mn  
 2) Includes Other operating segments and intersegment elimination group level  
 3) Consists of depreciation right of use assets excluding IRU of CHF -61mn and interest expense leases of CHF -9mn  
 4) Adjustments of provisions for regulatory litigations (2022: CHF -82mn, 2023: CHF -3mn net) and currency effects (CHF -8mn)



# Business review



# Swisscom's business priorities in a nutshell

Successful development thanks to consequent execution along strategic objectives



**Invest in NPS leadership in Switzerland.**

Crucial to stabilise Telco service revenue development



**Deliver on Telco cost savings.**

Key to maintain EBITDA margin of Swisscom Switzerland



**Grow IT service revenue.**

As a leading IT service provider in Switzerland



**Achieve profitable growth in Italy.**

Through scaling-up 5G mobile, growing in ICT and maximising infrastructure monetisation



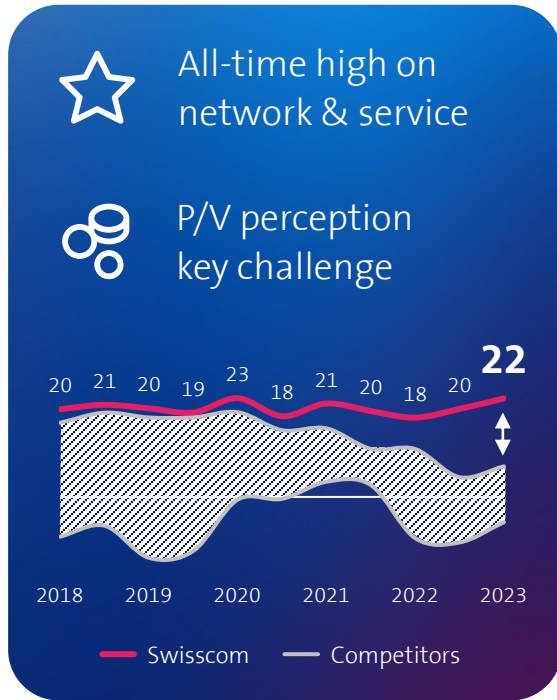


# Swisscom Switzerland B2C - Value matters and pays off

No general price increase<sup>1</sup> until YE 2024 in favour of price/value perception

## Clear NPS market leader across most metrics

#1 position extended



☆ All-time high on network & service

🔗 P/V perception key challenge

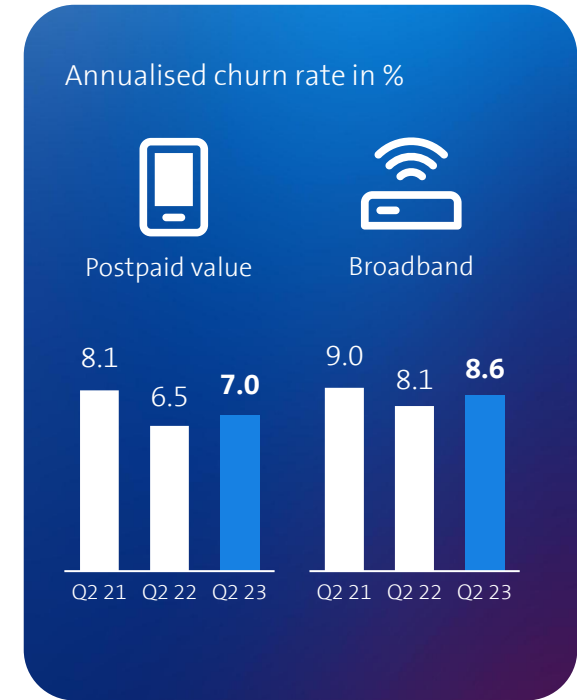
## Constantly invest in product innovation

Key for value perception and brand

- 📱 blue
- 📺 TV XL
- 🌐 Low end mobile
- 👦 Kids mobile/watch
- 📺 Multiroom max

## Swisscom customers with high loyalty

Churn at comparably low levels



Annualised churn rate in %



Postpaid value



Broadband

1) This applies to the current blue Mobile products (prepaid and postpaid), Internet, TV and fixed network subscriptions and to all second and third-party brands and customers with basic service products.

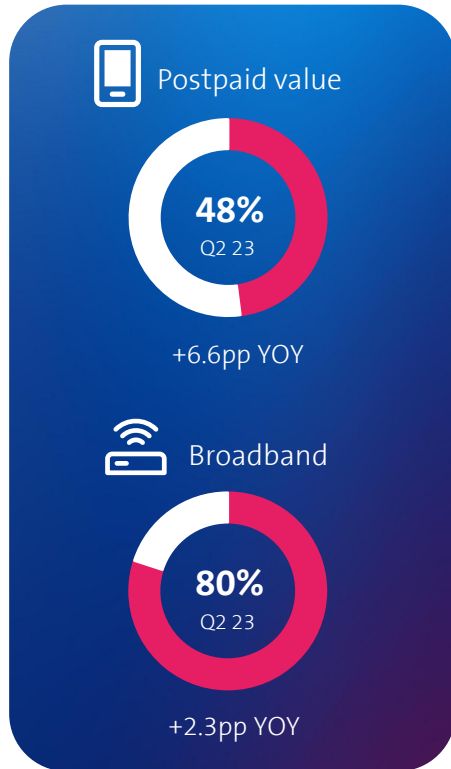


# Swisscom Switzerland B2C - Maintain strong market position

Successful with flagship offering blue and 2<sup>nd</sup> brand wingo

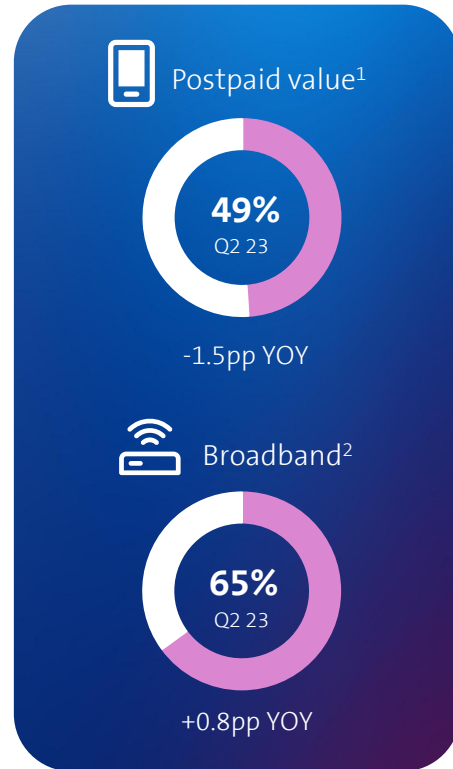
## blue penetration

Flagship share constantly increasing



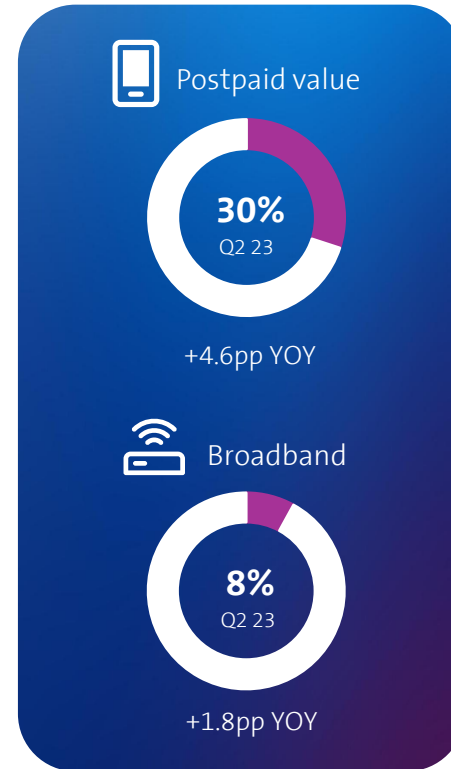
## FMC HH penetration

Reaching a plateau



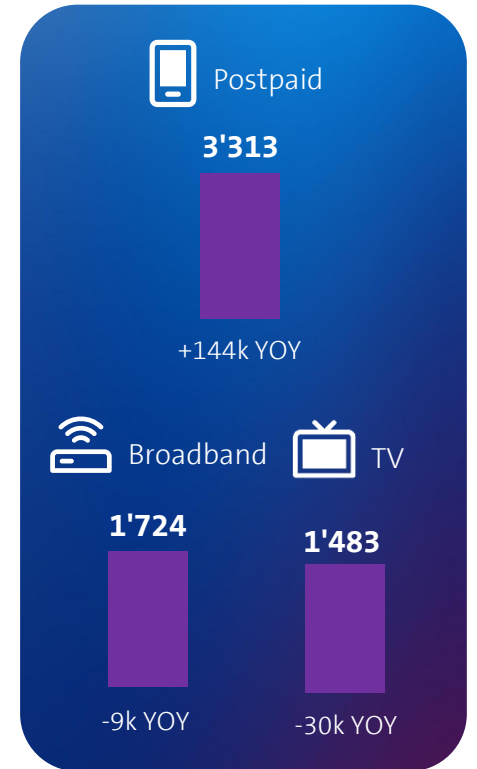
## 2<sup>nd</sup>/3<sup>rd</sup> brands share

Successful multi-brand approach



## RGU base H1 23

Satisfying development



1) FMC share of postpaid value HHs (1'126k converged HHs, out of total HHs (2'288k, all brands) with at least 1 postpaid value subscription), -1.5pp YOY,  
 2) FMC share of BB HHs (1'126k converged HHs, out of total BB connections (1'724k, all brands)) +0.8pp YOY

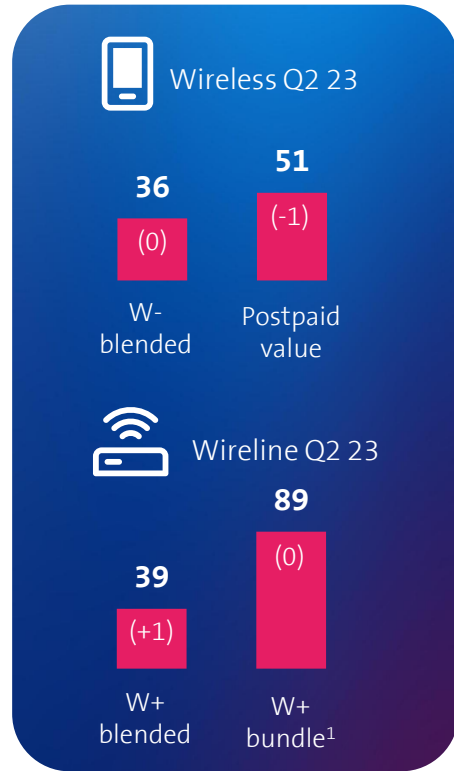


# Swisscom Switzerland B2C - Continuously drive ARPU optimisation

Focus on value

## Defend ARPU levels sustainably

Brand shift impacts postpaid value



## Selective tuning of offerings

Including price adjustments

- Higher setup fee
- Fee for bill payments in shops
- Simply digital option deactivated
- Multiroom Max

## Smart promotional behaviour

Only price follower if necessary

- Less main brand discounts (in particular mobile)
- Further reduction of device gifting promos
- Counter promos with wingo ...
- ... but on a higher pricing level

## Drive cross-/upselling opportunities further

Focus of main brand go-to-market

- blue benefit for convergence
- blue benefit for family/HHs
- Convergence also for Kids mobile
- Upgrade deals

1) BB + TV + fixed voice



# Swisscom Switzerland B2B - Successful in dynamic environment

Swisscom's position as a leading IT service provider in Switzerland further strengthened

## Telco service business as anticipated


**Revenue**  
in CHF mn

- **In line with Q1** (CHF -12mn), **confirming FY expectation** (approximately CHF -50mn)
- Evolution **primarily pricing impacted**: Q2 ARPUP<sup>1</sup> at CHF 50 (CHF -2 YOY, CHF -1 vs Q1)

Q2 22	Q2 23
395	382
209	200
186	182

Q2 22      Q2 23

■ wireless ■ wireline



- **OneB2B** transformation on track: new digitally-enabled portfolio **Enterprise Mobile** launched
- **Wireless RGU base up**: +15k in Q2


## IT business continuously growing

**Revenue**  
in CHF mn

- **Growth confirmed** thanks to strong position and unique differentiation
- **Development 2023** impacted by delayed customer orders and talent shortages

Q2 22	Q2 23
285	292

Q2 22      Q2 23



- Constantly **expand capabilities in software business**
- **Acquisition of Axcept**, one of the leading integration and operating partners for Swiss ERP<sup>2</sup> software Abacus

1) Average revenue per underlying product, 2) Enterprise Resource Planning

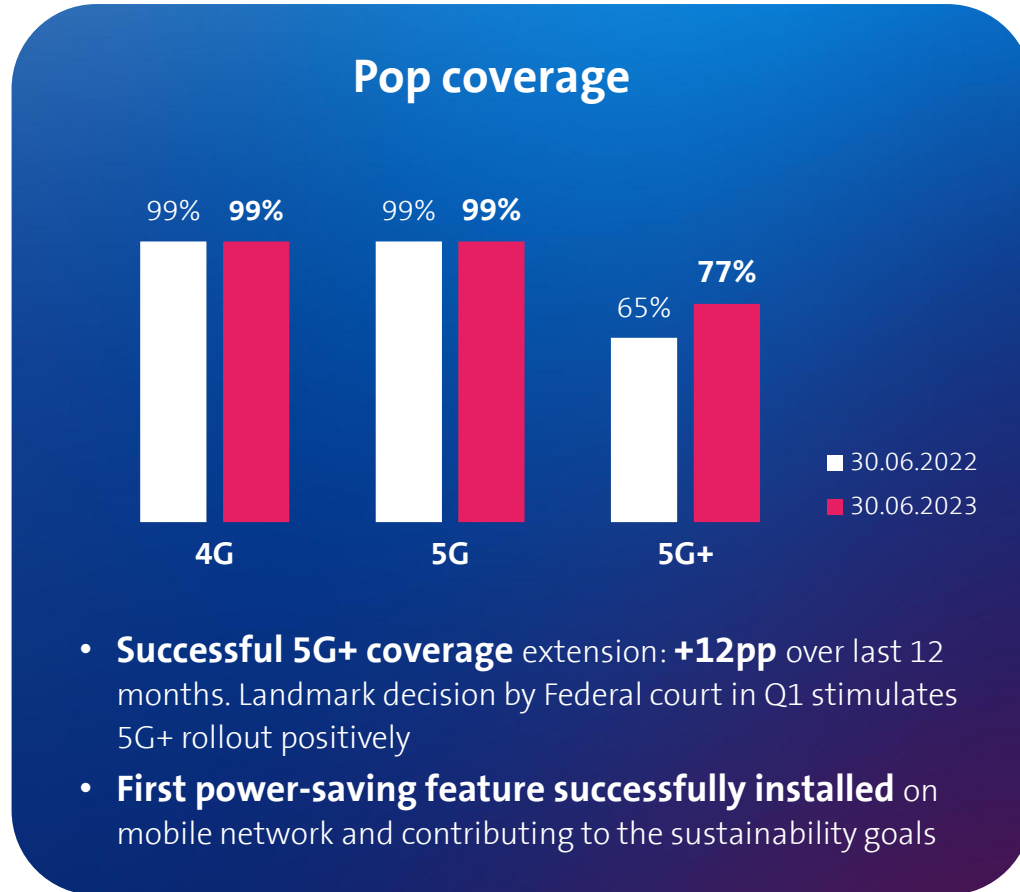




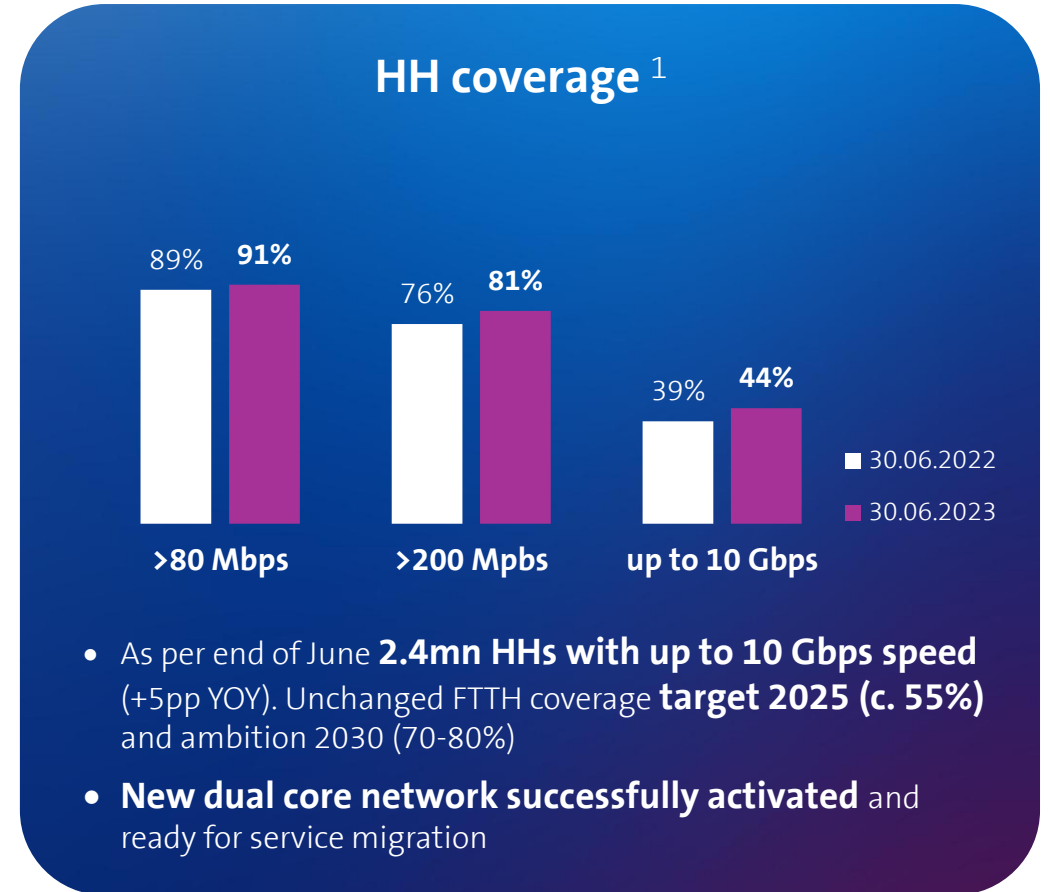
# Swisscom Switzerland Networks - Keep competitive edge

Coverage and service reliability of next generation networks increasing thanks to constant high investments

## Wireless



## Wireline



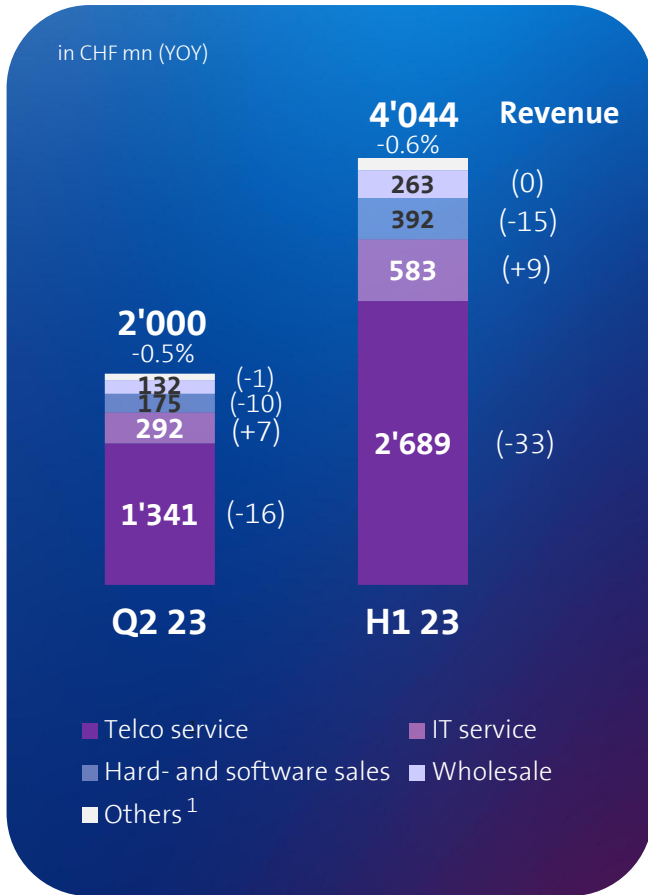
1) Ratio of total 5.45mn HHs in Switzerland



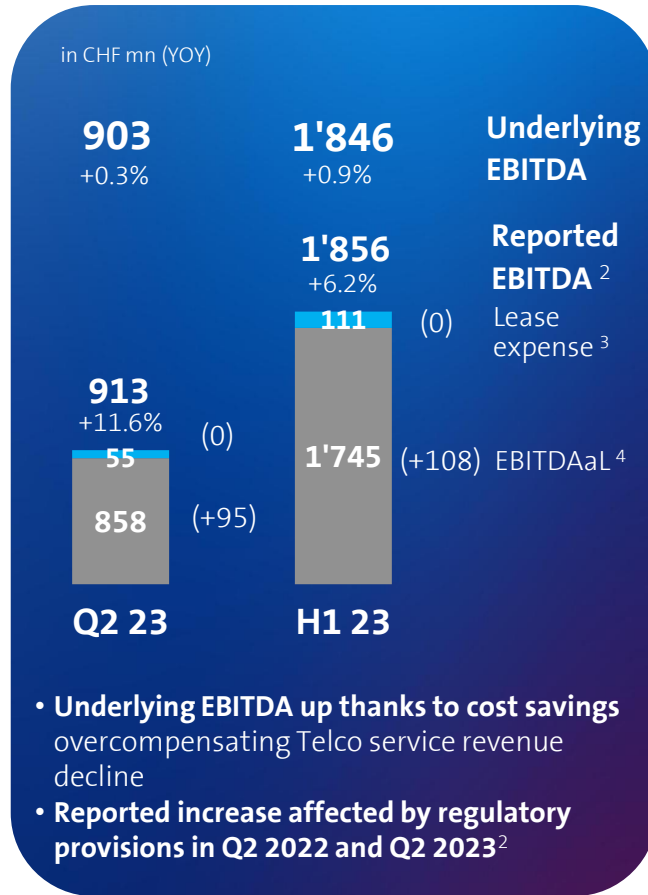
# Swisscom Switzerland Financials

Underlying EBITDA improved and OpFCF proxy up despite higher investments

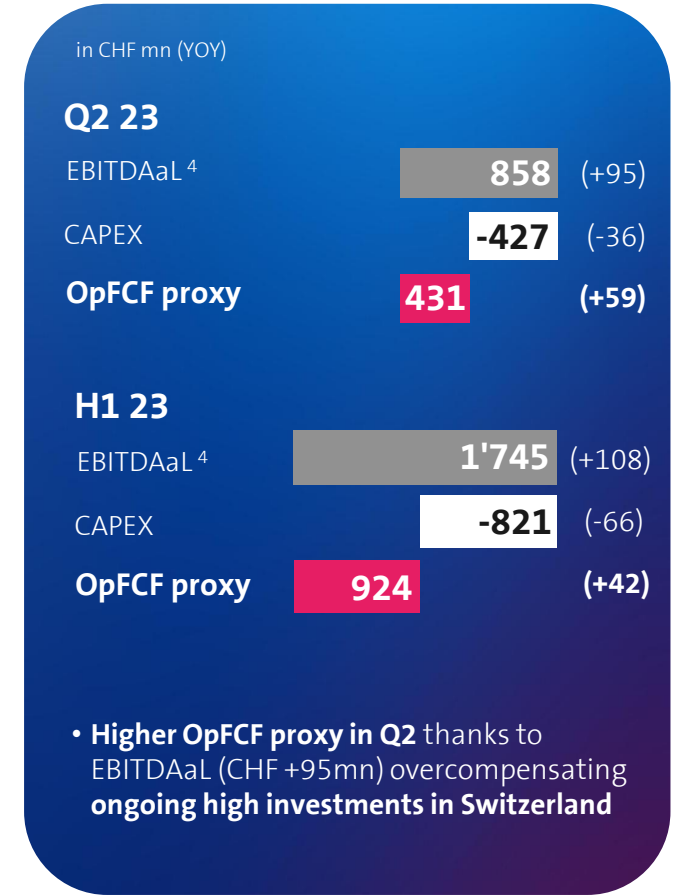
## Revenue



## EBITDA



## OpFCF proxy



1) Q2 23: CHF 60mn (CHF +9mn YOY), H1 23: CHF 117mn (CHF +16mn YOY), 2) Reported Q2 and H1 EBITDA change include exceptional impact of CHF +92mn (CHF +82mn from provisions for regulatory litigations in Q2 2022, CHF +10mn from release of regulatory provisions in Q2 2023), 3) Consists of depreciation right of use assets and interest expense leases within scope of IFRS 16, 4) EBITDA after lease expense



# Fastweb - Successful Q2

Enhancing value in UBB Consumer and growing in Mobile, Enterprise and Wholesale

## 10 years of continued growth.

Q2 growing across all metrics: +115k RGUs, +4% revenue and +2% underlying EBITDA

## Consumer UBB and mobile customer base growing.

UBB penetration further up while margins preserved. Mobile: 2<sup>nd</sup> best market performer on MNP balance, growing c. +20% YOY

## Strong Enterprise orderbook: +6% YOY.

Top line increasing thanks to attractive offerings in 5G mobile, connectivity and IT/security services

## Wholesale with 532k access lines.

New customers stimulating growth: Iliad, Enel, Sky and Virgin Fibra

## Unique network proposition with increasing coverage.

UBB footprint<sup>3</sup>: >93% of HHs and companies. 5G with 69% pop coverage. Fastweb leads Italian mobile speed ranking<sup>1</sup>

## Distinctive ESG positioning further strengthened.

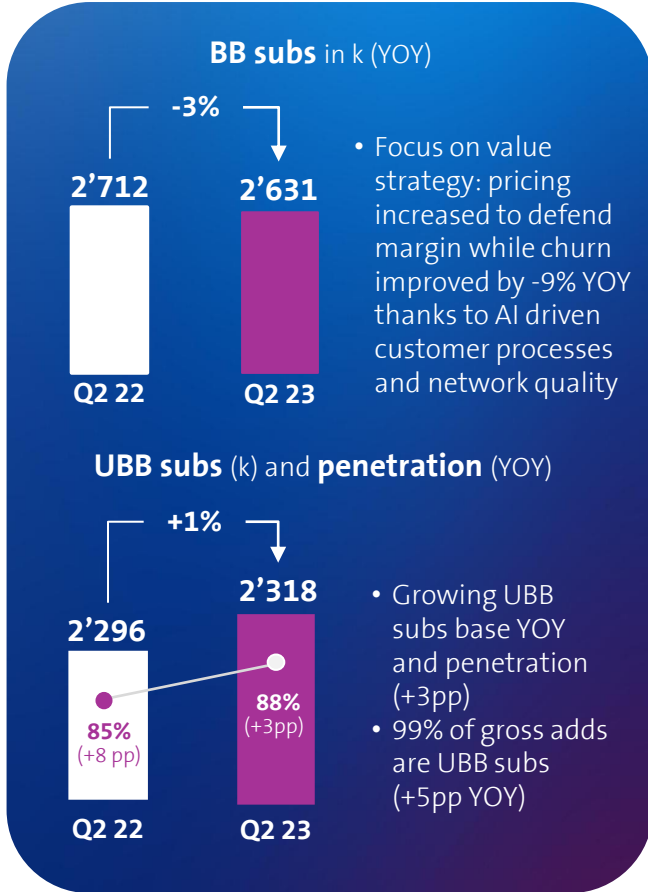
Continuously spread digital skills in Italy: FDA<sup>2</sup> reached c. 120k participants. Fastweb awarded as Europe's climate leader<sup>4</sup>



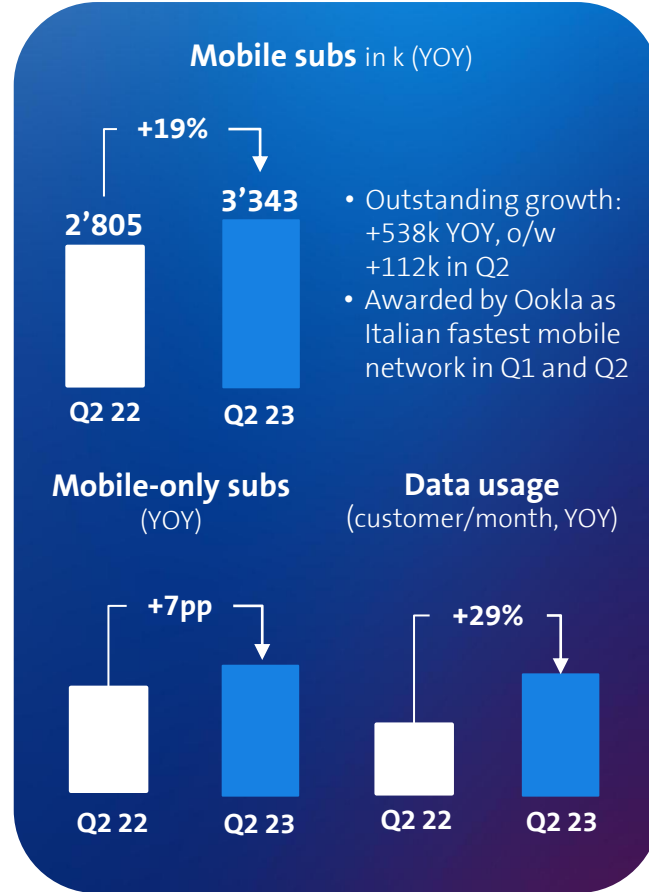
# Fastweb Consumer - Grow mobile base with attractive offerings

Continuous value maximisation within broadband customer base

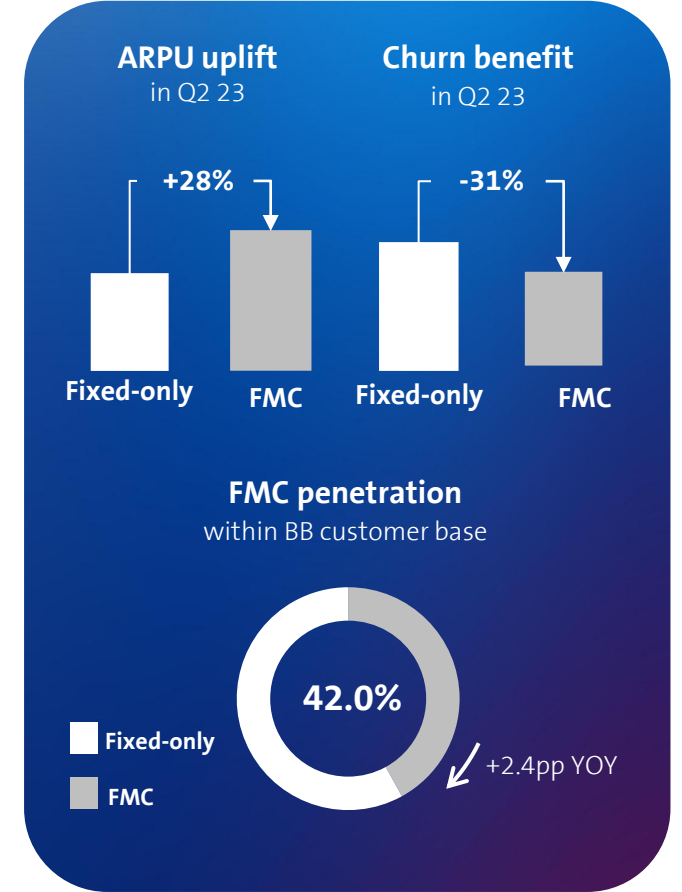
## Broadband



## Mobile



## FM convergence



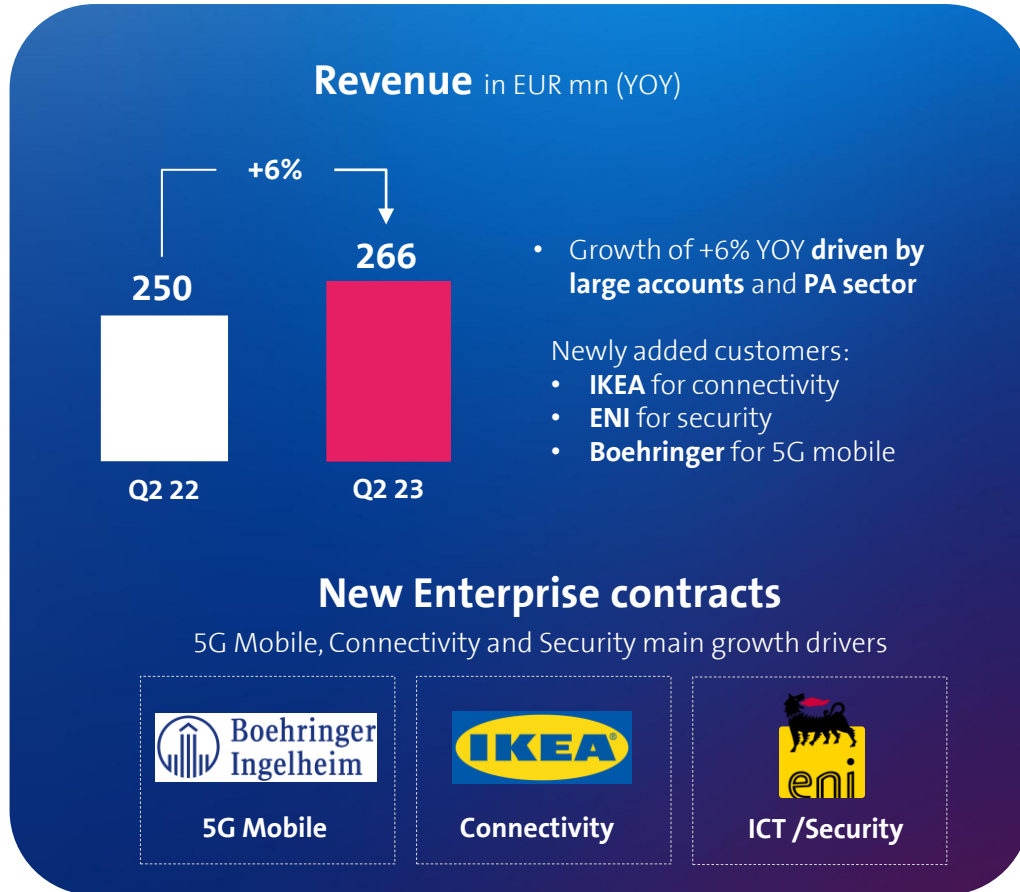




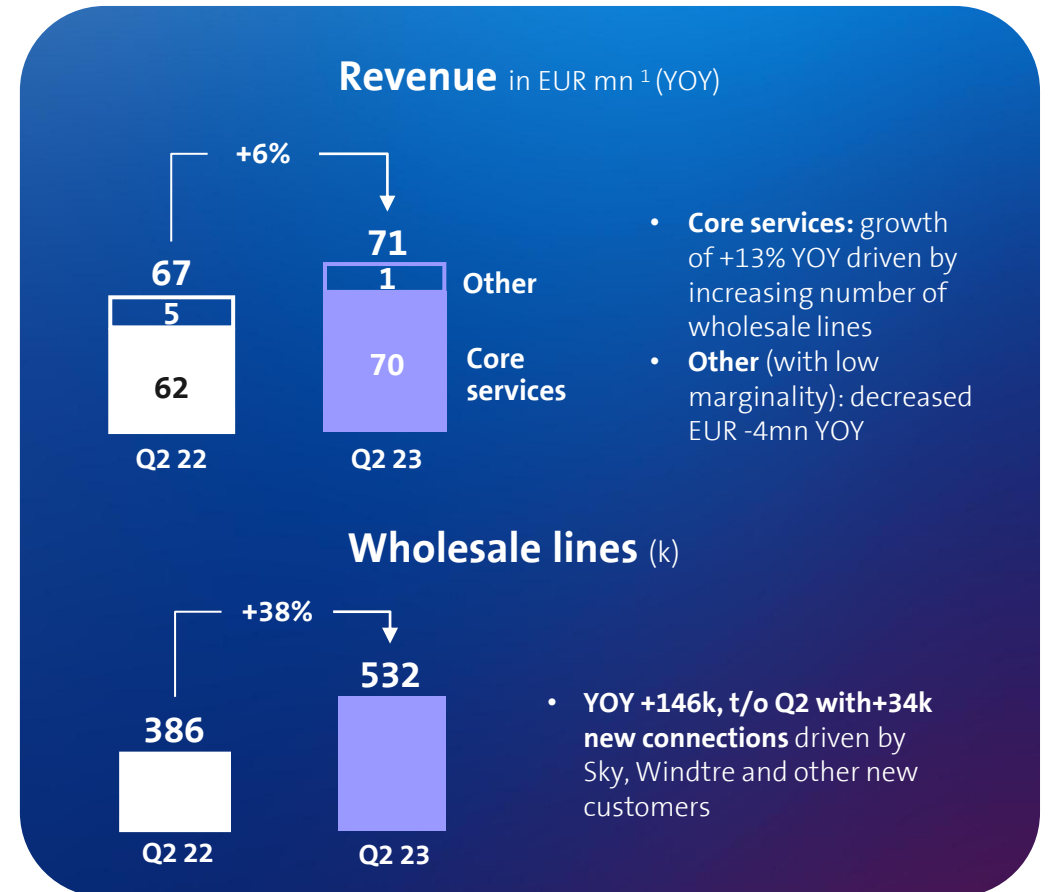
# Fastweb B2B and Wholesale - Keep on growing

Successful execution of recent customer deals

## Enterprise



## Wholesale



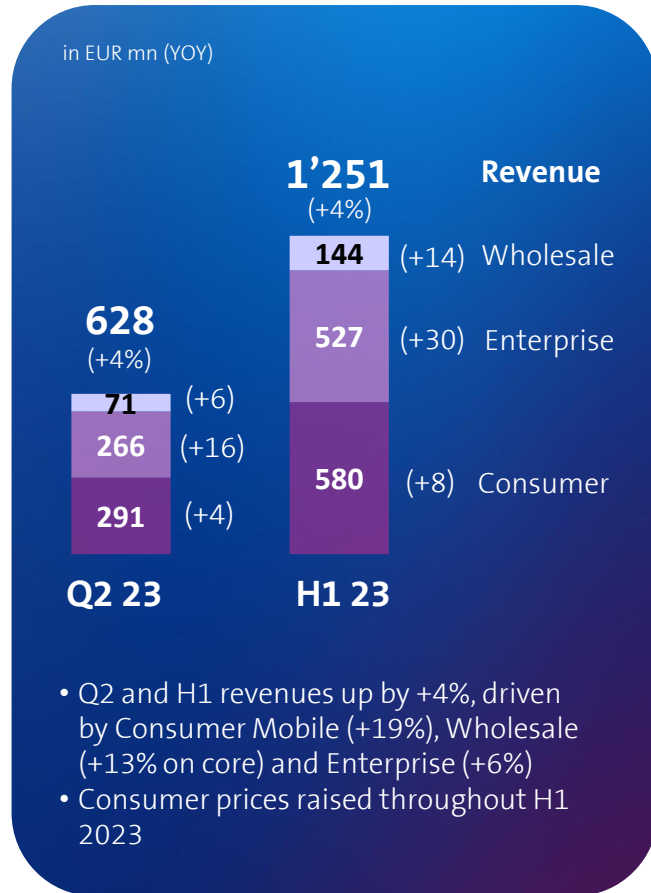
1) Including intersegment revenues



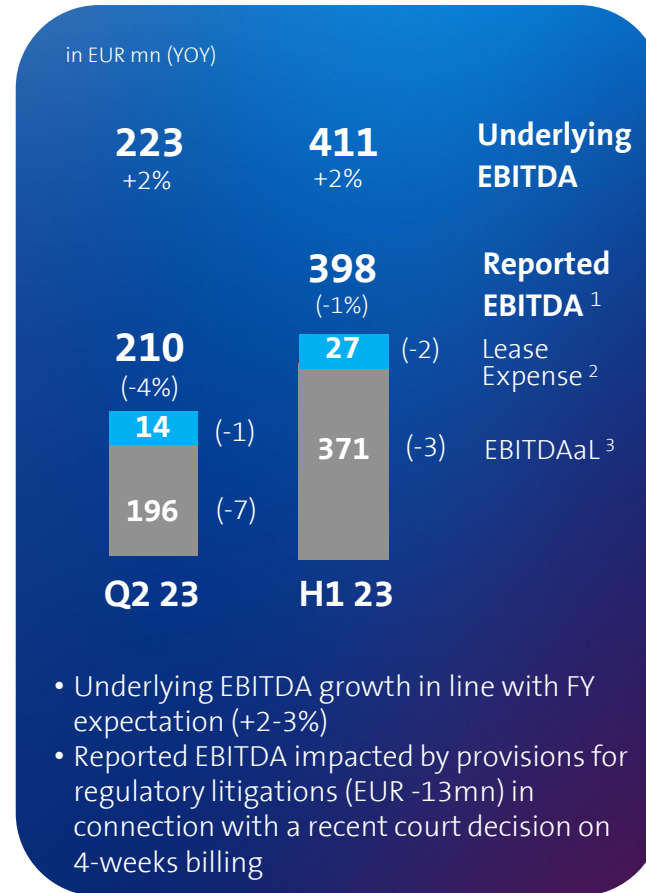
# Fastweb Financials

Underlying results as expected

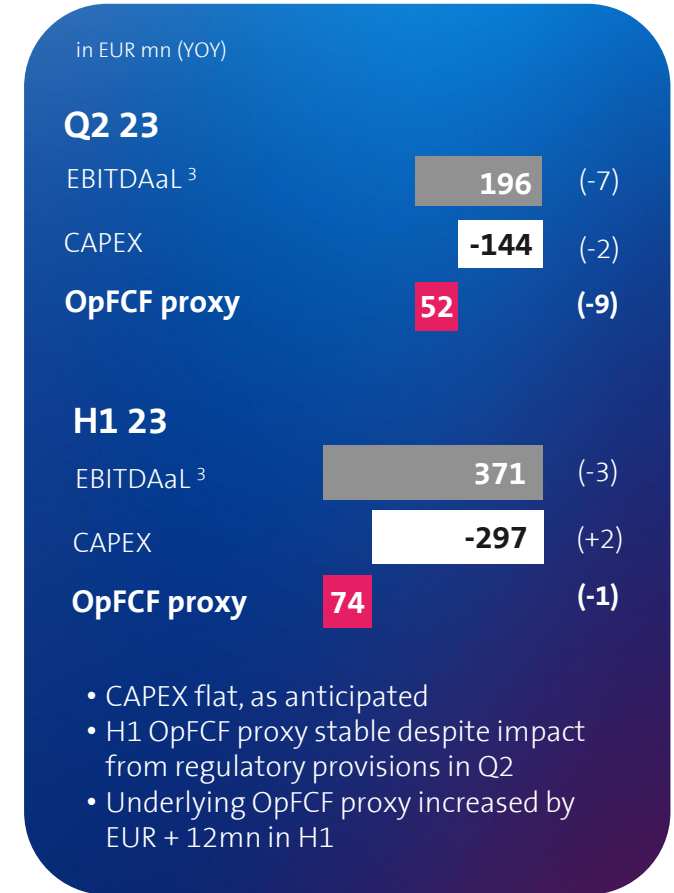
## Revenue



## EBITDA



## OpFCF proxy



1) Reported Q2 and H1 EBITDA change include exceptional impact of EUR -13mn from provisions for regulatory litigations in Q2 2023,

2) Consists of depreciation right of use assets and interest expense leases within scope of IFRS 16, 3) EBITDA after lease expense

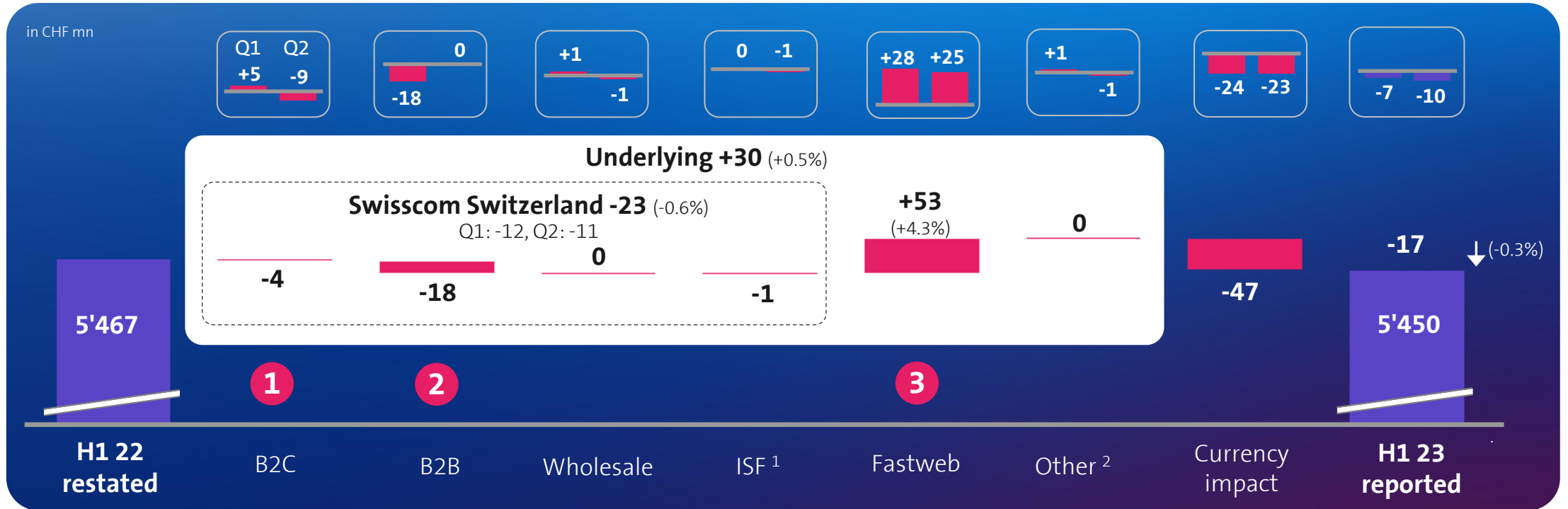


# Financial results



# Group revenue

Underlying top line positive thanks to growing Fastweb



- 1** Q2 with lower hard- and software sales (CHF -15mn), partly compensated by other revenue (CHF +9mn, primarily cinema revenues and IFRS15 reconciliation effects). Telco service revenue (CHF -3mn) nearly stable
- 2** Q2 stable thanks to IT service revenue (CHF +7mn) and higher hard- and software sales compensating decrease in Telco service revenue (CHF -13mn, primarily price pressure)

- 3** Q2 top line growth driven by all segments: Consumer (CHF +4mn), Enterprise (CHF +16mn) and Wholesale (CHF +5mn)

1) Infrastructure & Support Functions, including intersegment revenue, 2) Other operating segments and Intersegment elimination

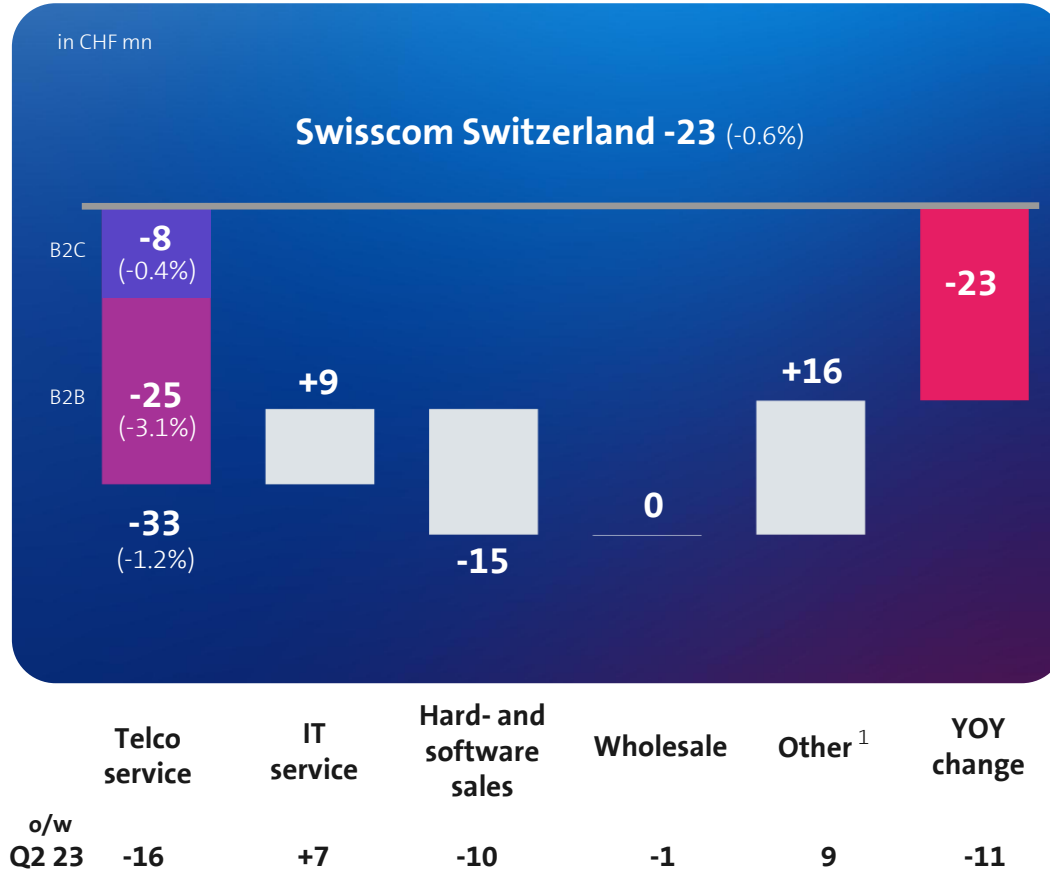




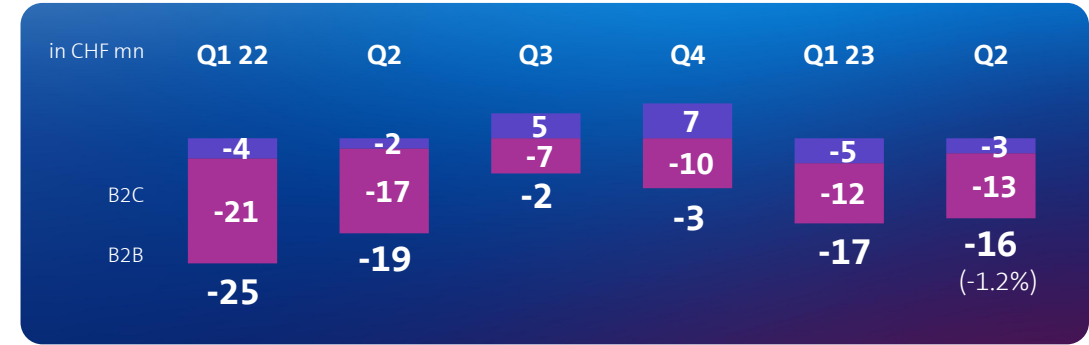
# Swisscom Switzerland revenue

Flattish top line development. Telco service revenue evolution as anticipated

## H1 23 revenue changes by business drivers



## Telco service revenue evolution



## Q2 23 Telco service revenue changes

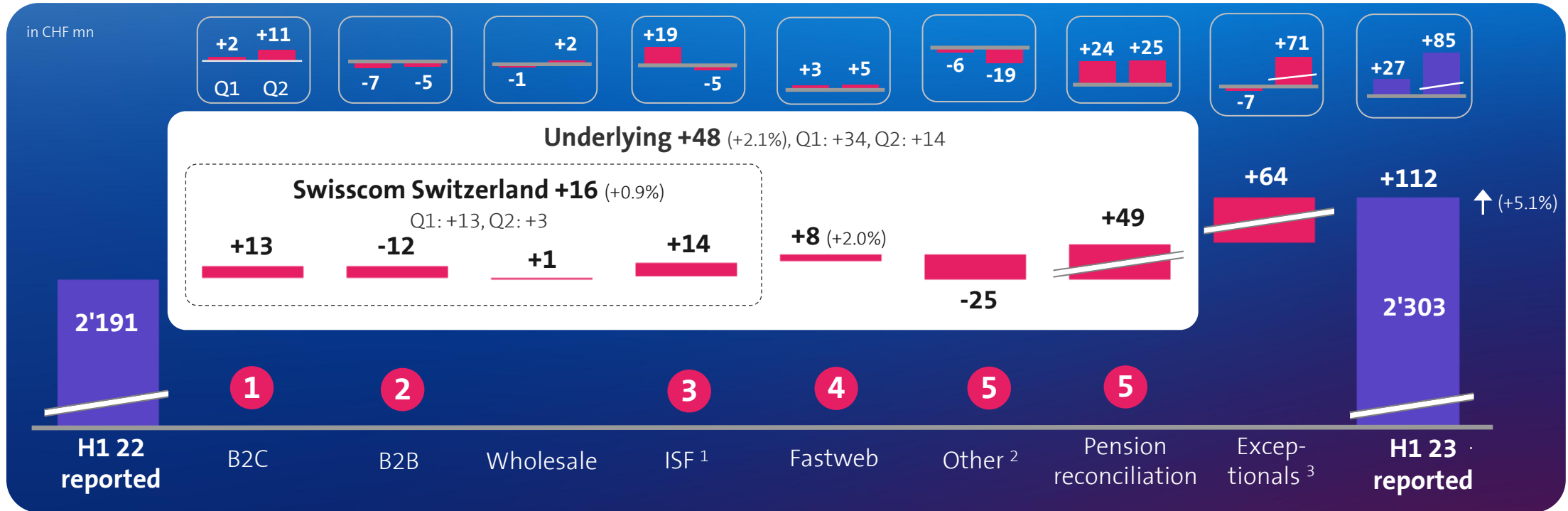


1) Including intersegment revenue, YOY change driven by higher cinema revenues CHF +7mn (o/w Q2 CHF +2mn) and IFRS15 reconciliation effects due to promotions CHF +12mn (o/w Q2 CHF +8mn)



# Group EBITDA

Swisscom Switzerland and Fastweb with higher underlying contributions



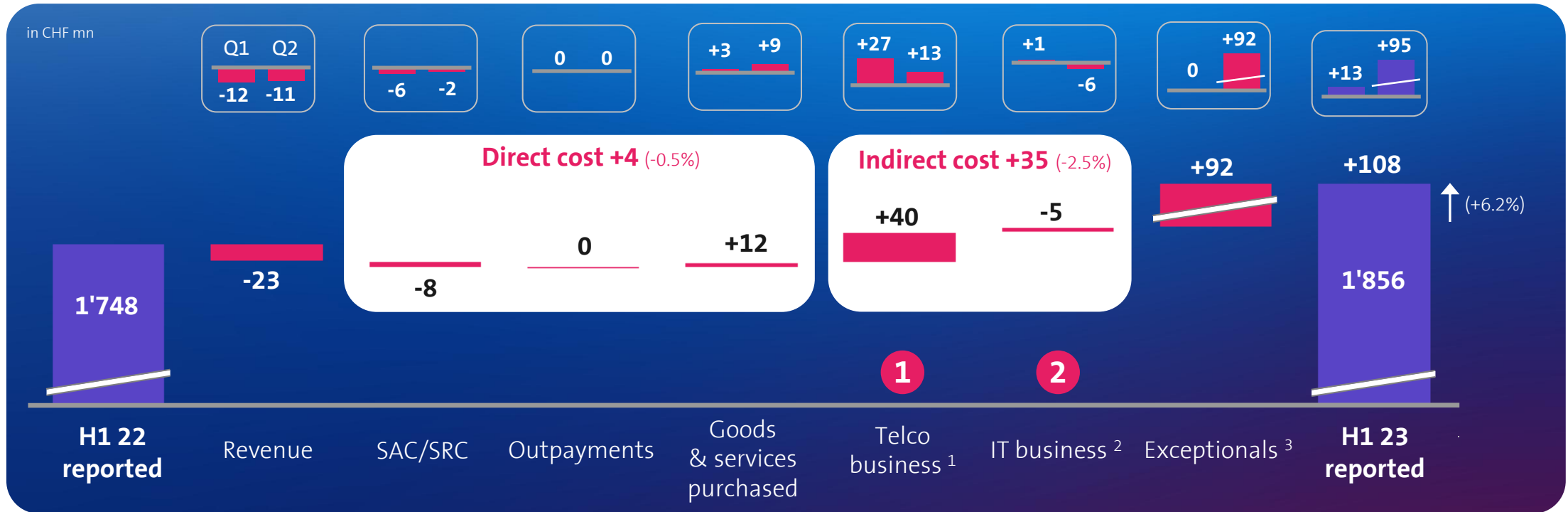
- 1 Q2 positive primarily thanks to improved indirect cost base (CHF +16mn)
- 2 Q2 impacted by Telco service revenue (CHF -13mn, as expected) and growing IT business
- 3 Q2 impacted by salary increase (higher workforce expenses) and seasonally lower cost savings
- 4 Higher EBITDA thanks to top line growth and support from operational excellence initiatives
- 5 Q2 impacted by one-time charges in relation with customer projects
- 6 Lower operating pension cost due to higher IFRS discount rate. Estimated FY impact of CHF +90mn

1) Including intersegment elimination Swisscom Switzerland, 2) Includes Other operating segments, intersegment elimination group level, 3) Provisions for regulatory litigations (Q2 22: CHF -82mn, Q2 23: CHF -3mn net), currency impact (Q1: CHF -7mn, Q2:23: CHF -8mn)



# Swisscom Switzerland EBITDA

Indirect cost base further reduced thanks to operational excellence



**1** Q2: level of cost reduction lower as negotiated salary increase (+2.6%) impacts indirect cost from Q2 onwards

**2** IT cost base development alongside with higher IT service revenue

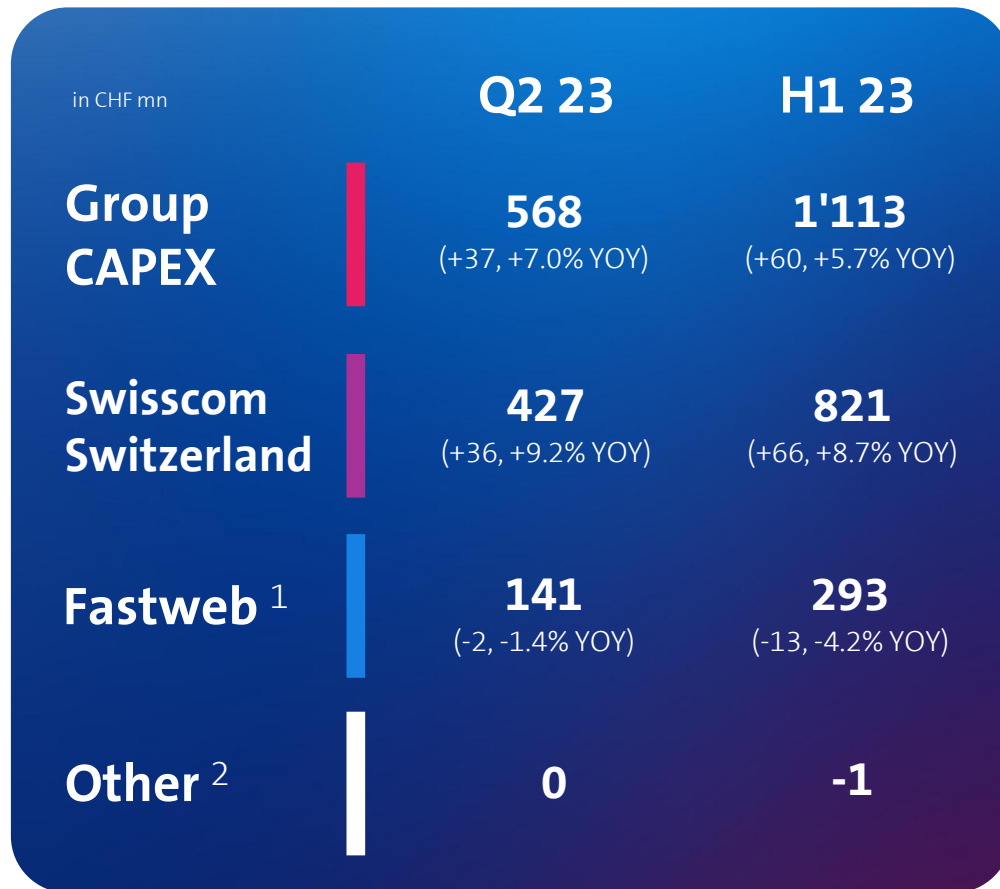
1) Capacity costs and other operating expenses of Telco business, 2) Capacity costs and other operating expenses of IT business, 3) Provisions for regulatory litigations (Q2 22: CHF -82mn, Q2 23: CHF +10mn release)



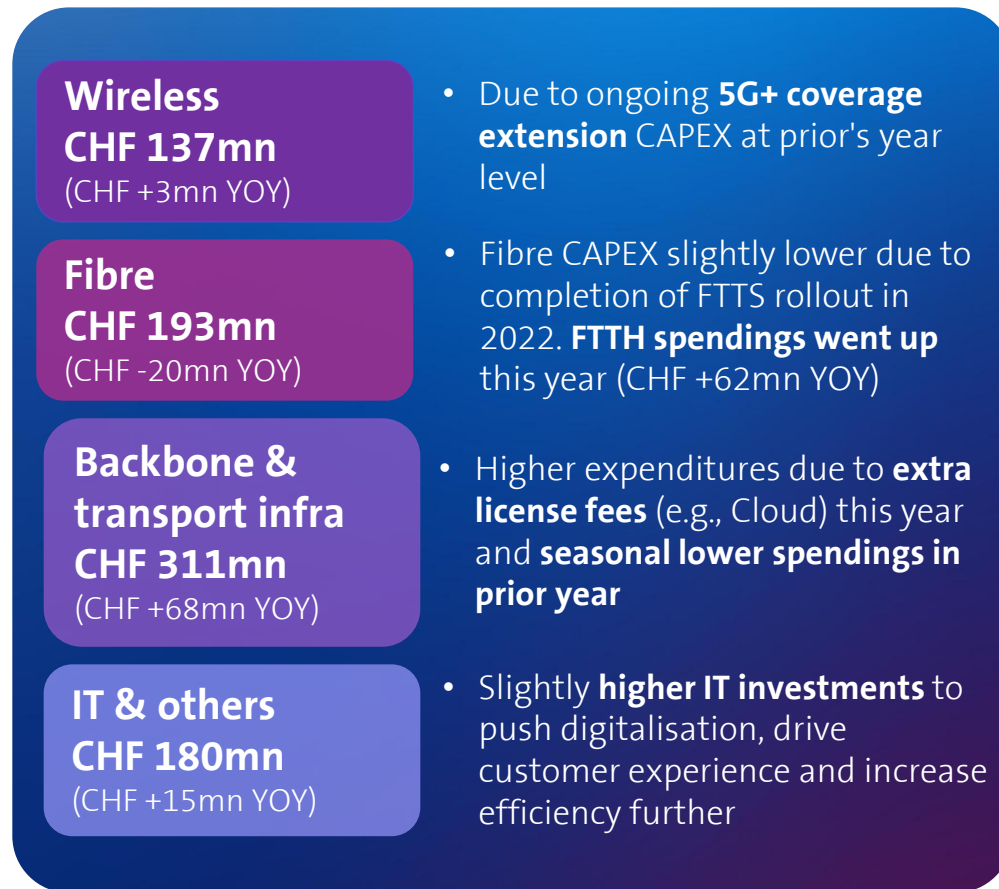
# Capital expenditures

Continued high investments in the next generation networks and digitalisation of Switzerland

## CAPEX overview



## CAPEX Swisscom Switzerland H1 23



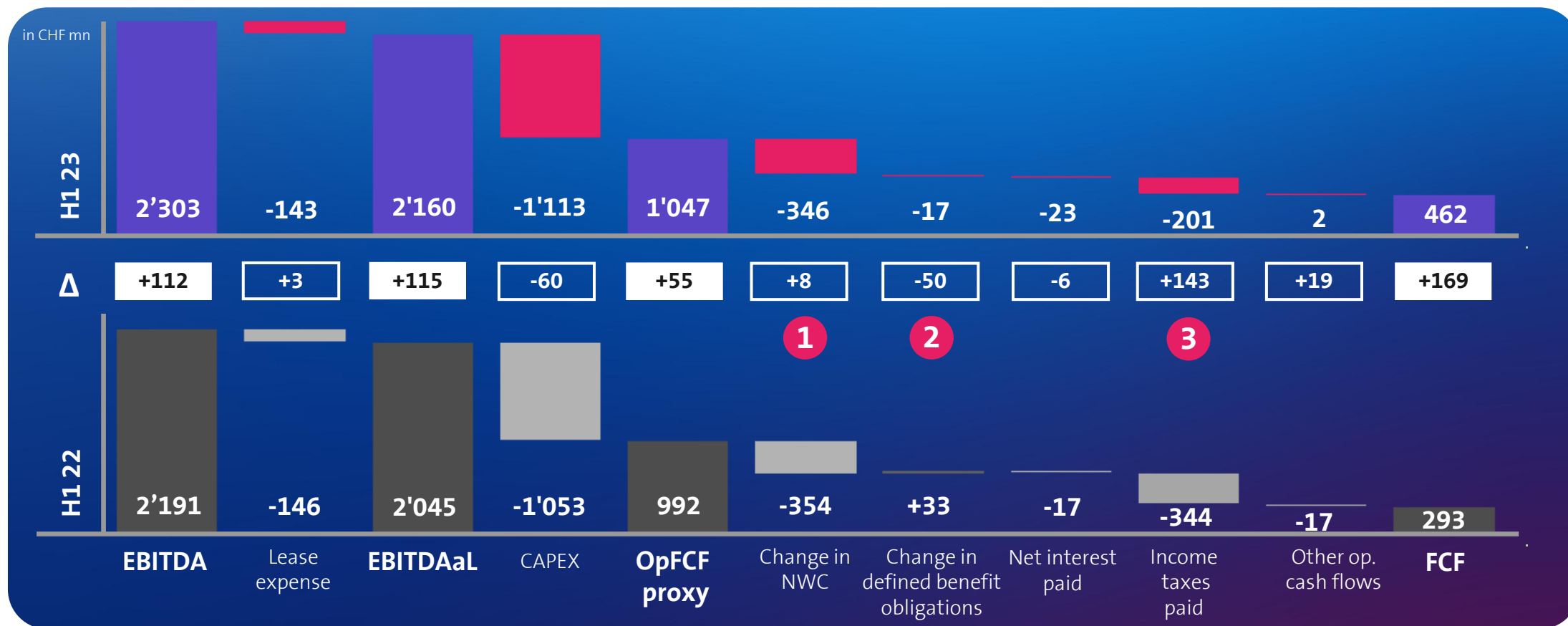
1) In local currency H1 23: EUR 297mn, YOY -0.7% (H1 22: EUR 299mn), 2) Including intersegment elimination





# Free cash flow

High tax payments in 2022 primarily explain FCF improvement this year

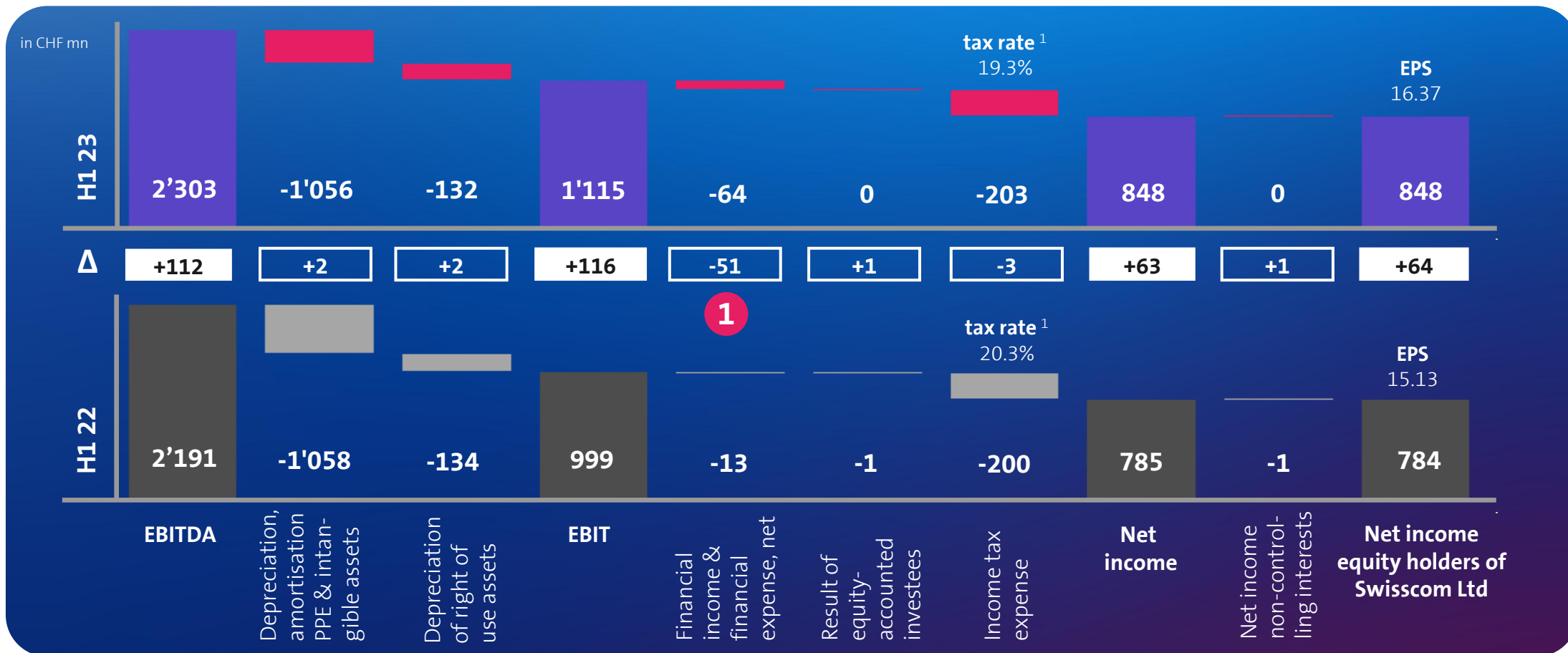


- 1 YOY almost stable. H1 2023 with lower trade payables and higher prepayments (primarily for maintenance). Q1 2022 impacted by extraordinary settlement payments in connection with regulatory litigations (settled in Q4 2021)
- 2 Higher discount rate for IFRS pension liabilities with no impact on company contributions to pension fund (see appendix)
- 3 In 2022 tax payments higher due to a different payment schedule. 2023 with a more ordinary course



# Net income

EPS increase (+8%) thanks to EBITDA growth overcompensating lower financial result



1 H1 2022 positively impacted by change in fair value of interest rate swaps

1) Tax rate H1 23: Tax expenses of CHF 203mn / EBT of CHF 1'051mn = 19.3%, tax rate H1 22: Tax expenses of CHF 200mn / EBT of CHF 985mn = 20.3%



# FY 2023 guidance

Confirmed

in CHF bn	2022	Splits into:	2023 outlook <sup>4</sup>	Splits into:
<b>Revenue</b>	<b>11.051</b> <sup>1</sup>	CHF 8.6bn for Switzerland <sup>3</sup> EUR 2.5bn for Fastweb	<b>11.1-11.2</b>	CHF ~8.6bn for Switzerland EUR 2.5-2.6bn for Fastweb
<b>EBITDA</b> <sup>2</sup>	<b>4.406</b>	CHF 3.5bn for Switzerland EUR 0.9bn for Fastweb	<b>4.6-4.7</b>	CHF 3.7-3.8bn for Switzerland EUR ~0.9bn for Fastweb
<b>CAPEX</b>	<b>2.309</b>	CHF 1.7bn for Switzerland EUR 0.6bn for Fastweb	<b>~2.3</b>	CHF ~1.7bn for Switzerland EUR ~0.6bn for Fastweb

Upon meeting its targets, Swisscom plans to propose **again a dividend of CHF 22/share** (payable in 2024)

1) Restated, 2) EBITDAaL 2022: CHF 4.1bn, EBITDAaL guidance 2023: CHF ~4.3-4.4bn, 3) Swisscom Group without Fastweb,

4) For consolidation purposes, CHF/EUR of 1.00 has been used (vs. 1.00 for FY 2022)



# Q&A



# Appendix





# Key financials

## Underlying revenue and EBITDA

in CHF mn

	2022					2023				Change			
	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
<b>Revenue</b>	2'754	2'713	2'712	2'872	11'051	2'747	2'703			-7	-10		
Currency effect						24	23			+24	+23		
<b>Underlying</b>										+17	+13		
<b>EBITDA</b>	1'137	1'054	1'150	1'065	4'406	1'164	1'139			+27	+85		
Provisions for regulatory litigations		82		75	157		3				-79		
Restructuring cost				-5	-5								
Adjustments		82		70	152		3			+0	-79		
<b>Adjusted</b>	1'137	1'136	1'150	1'135	4'558	1'164	1'142			+27	+6		
Currency effect						7	8			+7	+8		
Exceptionals (adjustments + currency effect)										+7	-71		
<b>Underlying</b>										+34	+14		



# Residential Customers

Segment reporting as per 30.06.2023

Flattish H1 revenue (-0.2%).  
 Nearly stable Telco service revenue and lower hard- and software sales compensated by higher cinema revenues and IFRS15 reconciliation effects (due to promotions).

Telco service revenue nearly stable (-0.4%): shift in brand mix mostly compensated by increase in postpaid subs.

H1 EBITDA increased by +0.9% primarily thanks to improved indirect cost base.

in MCHF	Q2 2023	Q2/Q2	30.06.2023	YOY
<b>Revenue <sup>1)</sup></b>	<b>1'099</b>	<b>-0.8%</b>	<b>2'235</b>	<b>-0.2%</b>
Direct costs	-199	-2.0%	-429	1.4%
Indirect costs <sup>2)</sup>	-159	-9.1%	-317	-6.8%
<b>EBITDA</b>	<b>741</b>	<b>1.5%</b>	<b>1'489</b>	<b>0.9%</b>
<i>EBITDA as % of revenue</i>	<i>67.4%</i>		<i>66.6%</i>	
Lease expense	-10	11.1%	-20	5.3%
EBITDAaL	731	1.4%	1'469	0.8%
CAPEX	-8	-33.3%	-15	-11.8%
OpFCF proxy	723	2.0%	1'454	1.0%
Number of employees (FTE)	-54		2'532	-6.8%
Postpaid subs (k)	+25		3'313	4.5%
Prepaid subs (k)	-22		979	-11.4%
Wireless subs (k)	+3		4'292	0.4%
ARPU wireless in CHF	36	0.0%	36	0.0%
Broadband subs (k)	-3		1'724	-0.5%
TV subs (k)	-8		1'483	-2.0%
Fixed voice subs (k)	-17		1'041	-7.1%

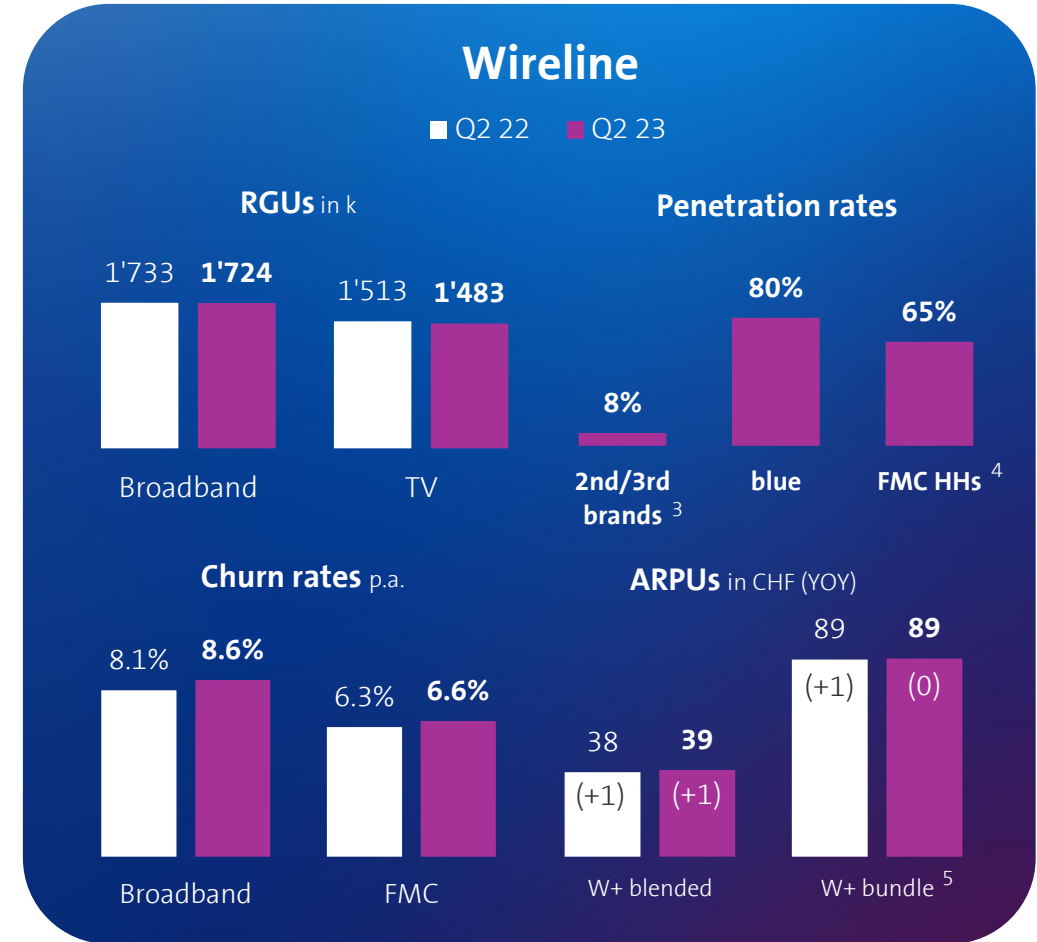
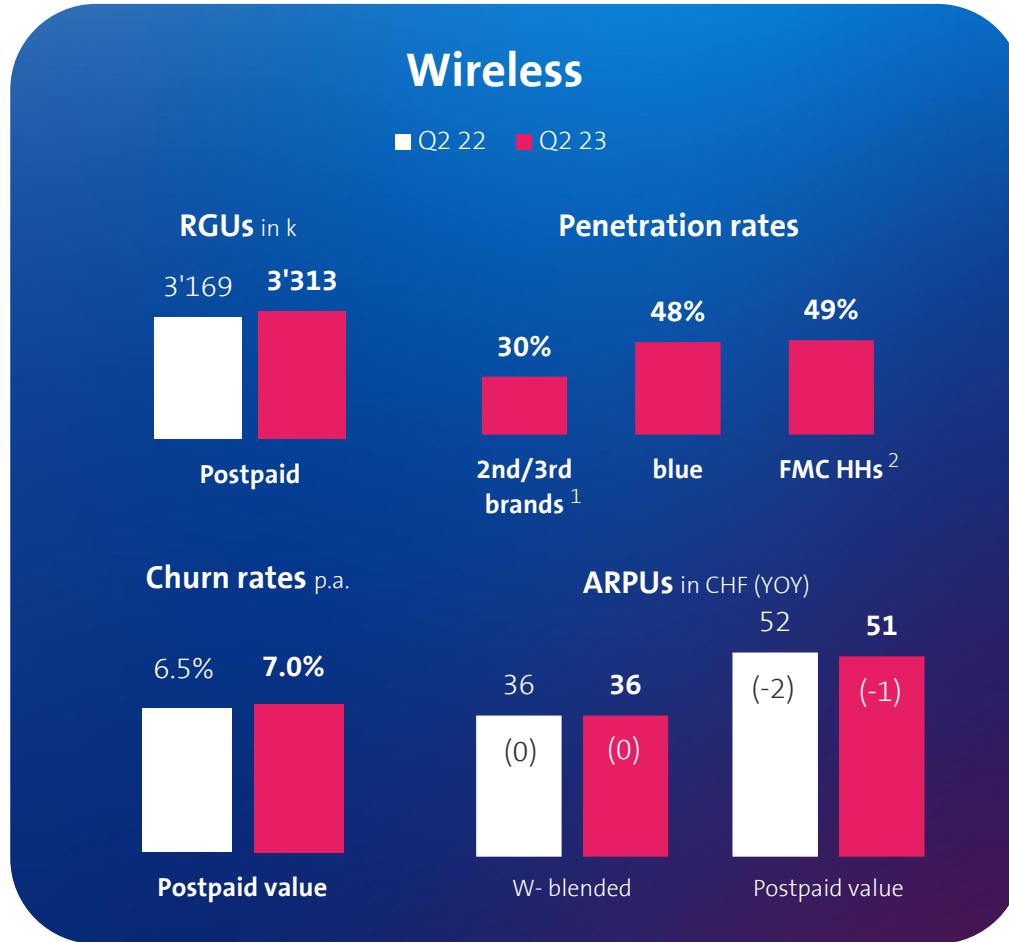
1) incl. intersegment revenues

2) incl. own work capitalised and other income



# Residential Customers

## Overview of Q2 operational KPIs



1) Postpaid value share of 2<sup>nd</sup> and 3<sup>rd</sup> brands +4.6pp YOY, 2) FMC share of postpaid value HHs (1'126k converged HHs, out of total HHs (2'288k, all brands) with at least 1 postpaid value subscription), -1.5pp YOY, 3) BB share of 2<sup>nd</sup> and 3<sup>rd</sup> brands, +1.8pp YOY, 4) FMC share of BB HHs (1'126k converged HHs, out of total BB connections (1'724k, all brands)) +0.8pp YOY, 5) BB + TV + fixed voice



# Business Customers

Segment reporting as per 30.06.2023

H1 revenue decreased (-1.4%), driven by Telco service revenue (CHF -25mn, primarily price pressure). Higher IT service revenue (CHF +9mn) over-compensates lower hard- and software sales (CHF -4mn).

H1 EBITDA slightly down (-1.7%). Decrease of Telco service revenue partly compensated by lower OPEX.

in MCHF	Q2 2023	Q2/Q2	30.06.2023	YOY
<b>Revenue <sup>1)</sup></b>	763	-0.4%	1'535	-1.4%
Direct costs	-177	-1.1%	-358	-3.5%
Indirect costs <sup>2)</sup>	-252	1.6%	-498	0.6%
<b>EBITDA</b>	334	-1.5%	679	-1.7%
<i>EBITDA as % of revenue</i>	43.8%		44.2%	
Lease expense	-7	-12.5%	-15	0.0%
<b>EBITDAaL</b>	327	-1.2%	664	-1.8%
<b>CAPEX</b>	-12	50.0%	-23	4.5%
<b>OpFCF proxy</b>	315	-2.5%	641	-2.0%
<b>Number of employees (FTE)</b>	+191		5'403	3.4%
<b>Wireless subs (k)</b>	+15		1'903	1.1%
<b>ARPU wireless in CHF</b>	28	-3.4%	28	-3.4%
<b>Broadband subs (k)</b>	-2		288	-1.7%
<b>TV subs (k)</b>	-1		66	-4.3%
<b>Fixed voice subs (k)</b>	-4		230	-7.3%

1) incl. intersegment revenues

2) incl. own work capitalised and other income



# Wholesale

Segment reporting as per 30.06.2023

H1 revenue nearly stable (+0.4%). Higher revenue from wholesale services compensated by lower revenue from termination and inbound roaming.

Indirect costs and EBITDA impacted by a release of regulatory provisions of net CHF 10mn in Q2 2023.

Excluding the exceptional effect, H1 EBITDA increased by +0.6%.

in MCHF	Q2 2023	Q2/Q2	30.06.2023	YOY
<b>Revenue</b> <sup>1)</sup>	136	0.0%	270	0.4%
Direct costs	-55	-1.8%	-104	0.0%
Indirect costs <sup>2)</sup>	5	n.m.	-	-100.0%
<b>EBITDA</b>	86	16.2%	166	7.1%
<i>EBITDA as % of revenue</i>	63.2%		61.5%	
Lease expense	-		-	
<b>EBITDAaL</b>	86	16.2%	166	7.1%
CAPEX	-		-	
<b>OpFCF proxy</b>	86		166	7.1%
<b>Number of employees (FTE)</b>	-2		80	-3.6%
<b>Wholesale lines (k)</b>	-6		682	-1.4%

1) incl. intersegment revenues

2) incl. own work capitalised and other income





# Infrastructure & Support Functions

Segment reporting as per 30.06.2023

H1 indirect costs and H1 EBITDA improved substantially due to an increase of regulatory provisions (CHF 82mn) in prior year.

Excluding the exceptional effect, H1 EBITDA improved by +3.0%.

in MCHF	Q2 2023	Q2/Q2	30.06.2023	YOY
Revenue <sup>1)</sup>	19	5.6%	38	5.6%
Direct costs	-2	0.0%	-4	0.0%
Indirect costs <sup>2)</sup>	-264	-22.8%	-512	-15.7%
<b>EBITDA</b>	<b>-247</b>	<b>-24.2%</b>	<b>-478</b>	<b>-16.9%</b>
Lease expense	-38	-2.6%	-76	-1.3%
EBITDAaL	-285	-21.9%	-554	-15.0%
CAPEX	-407	9.4%	-783	9.2%
OpFCF proxy	-692	-6.1%	-1'337	-2.3%
Number of employees (FTE)	+78		5'039	2.8%

1) incl. intersegment revenues

2) incl. own work capitalised and other income



# Fastweb

Segment reporting as per 30.06.2023

Consumer revenue up in H1 by +1.4%, mainly as a result of the increasing wireless customer base.

Enterprise revenue up in H1 (+6.0%) primarily thanks to higher contributions from public administration.

Wholesale revenue increased in H1 (+10.8%) as well, driven by higher number of wholesale lines (+37.8%).

Reported EBITDA impacted by an increase of provisions for regulatory litigations (EUR -13mn) in connection with a recent court decision on 4-weeks billing.

Excluding that provision, Q2 and H1 EBITDA up +2% thanks to top line growth and operational excellence.

in MEUR	Q2 2023	Q2/Q2	30.06.2023	YOY
Consumer	291	1.4%	580	1.4%
Enterprise	266	6.4%	527	6.0%
Wholesale <sup>1)</sup>	71	6.0%	144	10.8%
<b>Revenue <sup>1)</sup></b>	<b>628</b>	<b>4.0%</b>	<b>1'251</b>	<b>4.3%</b>
Direct costs	-234	10.4%	-474	14.2%
Indirect costs <sup>2)</sup>	-184	5.7%	-379	-0.5%
<b>EBITDA</b>	<b>210</b>	<b>-3.7%</b>	<b>398</b>	<b>-1.2%</b>
<i>EBITDA as % of revenue</i>	<i>33.4%</i>		<i>31.8%</i>	
Lease expense	-14	-6.7%	-27	-6.9%
<b>EBITDAaL</b>	<b>196</b>	<b>-3.4%</b>	<b>371</b>	<b>-0.8%</b>
CAPEX	-144	1.4%	-297	-0.7%
OpFCF proxy	52	-14.8%	74	-1.3%
<b>Number of employees (FTE)</b>	<b>+30</b>		<b>3'117</b>	<b>8.2%</b>
Wireless subs (k)	+112		3'343	19.2%
Broadband subs (k)	-31		2'631	-3.0%
Wholesale lines (k)	+34		532	37.8%
<b>In consolidated Swisscom accounts</b>				
EBITDA in MCHF	207	-6.8%	393	-4.8%
CAPEX in MCHF	-141	-1.4%	-293	-4.2%

1) incl. intersegment revenues

2) incl. own work capitalised and other income



# Other

Segment reporting as per 30.06.2023

H1 net revenue on level of prior year.

H1 EBITDA down (-33.7%), mainly due to one-time charges in relation with customer projects in Q2 2023 and a lower contribution of localsearch.

in MCHF	Q2 2023	Q2/Q2	30.06.2023	YOY
External revenue	104	-1.9%	204	-1.0%
<b>Revenue <sup>1)</sup></b>	<b>258</b>	<b>-0.4%</b>	<b>501</b>	<b>0.2%</b>
Direct costs	-21	10.5%	-40	17.6%
Indirect costs <sup>2)</sup>	-216	8.5%	-406	6.0%
<b>EBITDA</b>	<b>21</b>	<b>-48.8%</b>	<b>55</b>	<b>-33.7%</b>
<i>EBITDA as % of revenue</i>	<i>8.1%</i>		<i>11.0%</i>	
Lease expense	-3	50.0%	-5	0.0%
<b>EBITDAaL</b>	<b>18</b>	<b>-53.8%</b>	<b>50</b>	<b>-35.9%</b>
CAPEX	-10	25.0%	-18	28.6%
<b>OpFCF proxy</b>	<b>8</b>	<b>-74.2%</b>	<b>32</b>	<b>-50.0%</b>
<b>Number of employees (FTE)</b>	<b>+2</b>		<b>3'326</b>	<b>2.0%</b>

1) incl. intersegment revenues

2) incl. own work capitalised and other income



# Pension cost and cash payments

Higher discount rate for IFRS pension liabilities impacts EBITDA 2023 but not cash payments

in CHF mn	<i>reported</i>			<i>estimate</i>		
	H1 22	H1 23	YOY	FY 22	FY 23	YOY
Segments' pension cost	138	137	-1	273	273	0
Pension reconciliation	30	-19	-49	53	-37	-90
<b>Operating pension cost (EBITDA)</b>	<b>168</b>	<b>118</b>	<b>-50</b>	<b>326</b>	<b>236</b>	<b>-90</b>
Net interest (financial result)	0	-2	-1	-1	-5	0
<b>Total pension cost (P&amp;L)</b>	<b>168</b>	<b>116</b>	<b>-52</b>	<b>325</b>	<b>231</b>	<b>-90</b>
<b>Company contributions (cash payments)</b>	<b>135</b>	<b>135</b>	<b>0</b>	<b>277</b>	<b>273</b>	<b>-4</b>

## Operating pension cost

- Costs highly sensitive to changes of discount rate
- Operating pension cost FY 2023 CHF -90mn lower compared to FY 2022 because of higher discount rate

## Cash payments

- Cash contributions not based on IFRS
- No impact of higher interest on cash contributions
- FY 2023 estimate: company contributions (cash payments) > operating pension cost



## Cautionary statement regarding forward looking statements

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